

## **KAIZEN and its implementation in Tanzania by Takao Kikuchi**

Following the presentation about KAIZEN and its contribution to industrialization and economic development addressed by another speaker, professor Sonobe, the snapshot of KAIZEN project in Tanzania is exposed by the speaker. KAIZEN, continuous improvement based on PDCA business cycle and analysis of workplace and products, has been the source of competitiveness in Japan and the other new industrialized countries including Africa. Ministry of Industry, Trade and Investment (MITI) and Japan International Cooperation Agency (JICA) have implemented KAIZEN since 2013. Tanzania KAIZEN Unit (TKU) of MITI, Small Industries Development Organization (SIDO), College of Business Education (CBE) have worked closely to promote KAIZEN to improve the quality and productivity of industrial sector in Tanzania. Up to now, 42 enterprises have implemented KAIZEN in Dodoma, Morogoro and Dar es Salaam. Trained 13 KAIZEN Master Trainers and 2 KAIZEN Trainers have been authorized by MITI. KAIZEN Trainers will be multiplied and thousands of enterprises will improve its performance by implementing KAIZEN.